## Year 12 A Level Business Studies (AQA) Curriculum Learning Journey

	Year	Overview of Content	Purpose
	12	3.1 What is business?	Understanding the foundations of Business Studies, across a range of functional areas.
KS5		3.2 Managers, leadership and decision making	Focusing on tactical decision making and internal influences.
		3.3 Marketing Management	Introduction of business theories, concepts and business models that underpin the subsequent topics.
		3.4 Operation Management	Students to develop the knowledge and skills needed to think critically and consider the
		3.5 Financial Management	different functional areas of business.
		3.6 Human Resource Management	Focussing on tactical decision making.
			Develop numeracy skills in a range of business contexts.
			Develop an enthusiasm for people in business.

	Autumn 1 Year 12 (LC1)	Autumn 2 Year 12 (LC2)	Spring 1 Year 12 (LC2)	Spring 2 Year 12 (LC3)	Summer 1 Year 12 (LC4)	Summer 2 Year 12 (LC4)
Topic	decision making Teacher 1: 3.3 Intro	agers, leadership and duction to decision Marketing performance duction to decision	performance	ance n to decision making to	Teacher 2: 3. Financial per Teacher 1: 3.	.5 Decision making to improve formance .6 Decision making to improve urce performance

Core Knowledge and skills	Teacher 1: 3.1 What is business? Business objectives, business ownership, shareholders, introduction to the external environment Teacher 1: 3.3 Decision making to improve marketing performance Marketing objectives, market research and sampling.  Teacher 2: 3.2 Managers, leadership and decision making The role of managers, management and leadership styles, management decision making, decision trees, influences on decision making, stakeholders  Teacher 2: 3.4 Decision making to improve Operational performance	Teacher 1: 3.3 Decision making to improve marketing performance Interpretation of marketing data, price and income elasticity, segmentation, targeting, positioning, marketing mix, product life cycle, ecommerce  Teacher 1: 3.5 Decision making to improve Financial performance Financial objectives and budgeting.  Teacher 2: 3.4 Decision making to improve Operational performance Capacity utilisation, lean production, JIT, quality, inventory management, supply chains  Teacher 2: 3.6 Decision making to improve Human Resource performance Human Resource objectives, hard and soft HRM.	Teacher 1: 3.5 Decision making to improve Financial performance Break even analysis, profitability, cash flow, financial decision making and sources of finance.  Teacher 2: 3.6 Decision making to improve Human Resource performance Labour turnover, labour productivity, organisational design, human resource flow, financial and non-financial motivation, employer-employee relations and employee representation.
Models covered	Operational objectives and labour productivity  Tannenbaum and Schmidt continuum Stakeholder Mapping, Scientific Decision Making, Decision Trees	Product Life Cycle, Boston Matrix, Price and Income Elasticity of Demand, STP model, Market Mapping, 7P's Marketing, Boston Matrix, Product Life Cycle, Capacity Utilisation and Inventory Charts	Taylor, Hertzberg, Maslow
Assessment	Summative: Topic 3.1 End of Topic Test at October half term (end of Autumn 1 12)  Formative: MCQs assessment (Peer marking)  Summative: What is Business and Leadership End of Topic Test (Learning Cycle 1) November 2024  Formative: Management and leadership styles presentation.	Formative: Marketing campaign presentation assessment (Peer assessment)  Summative: Operations Assessment (Learning Cycle 2) January 2025  Summative: Topic 3.3 End of Topic Test at February half term (end of Spring 1 Year 12) March 2025	Summative: Finance End of Topic Test at May half term (end of Summer 1 Year 12)  Formative: Calculation assessment (Selfassessment)  Formative: Calculation assessment (Peer Assessment)  Summative: Year 12 Paper 1 and 2 Mock exams (Learning Cycle 4) June 2025