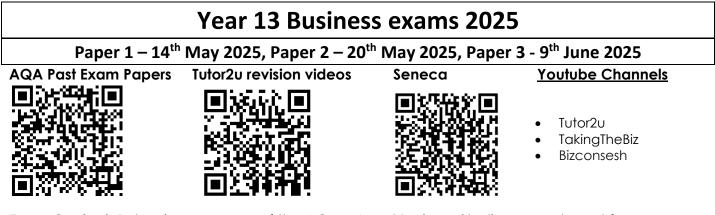
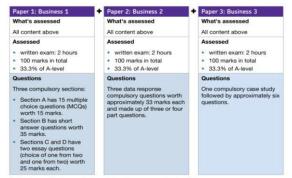
A Level Business Studies (AQA) Revision Plan 2025



Exam Content: Below is a summary of the AQA A Level Business Studies paper layout for your exams. The exam papers are synoptic and cover all A Level content covered on your course.



We recommend that you follow the revision schedule set out below for each week.

- Create your own revision notes by choose the technique that works for you **or** ask your teacher or for suggestions if you are unsure.
- Put your class notes, homework's and text book information into a revisable format.
- Get someone to test you.
- Do exam practice which are available on the AQA website or its learning

Business Revision Schedule 2025

When	Торіс	Revision Notes	Exam Practice
Week	What is Business		
10 th Feb	Business Objectives D Mission Statements		
	 □ Variable and Fixed Costs □ Limited and Unlimited Liability □ Different Forms of Business □ Private and Public Sector Organisations □ Shares, Share Prices and Market Capitalisation 		
	□ Revenue and Demand		
Week 2	Management and Leadership		
17 th Feb	Roles of Managers Tannenbaum Schmidt Continuum (Key Model)		
	□ Different Styles of Management and Leadership □ Scientific Decision Making □ Risks, Rewards, Uncertainty and Opportunity Cost □ Decision Trees □ Influences on Decision Making □ Role and Importance of Stakeholders and Stakeholder Mapping (Key Model)		
Week 3 24 th Feb	Marketing		
	□ Marketing Objectives		
	 □ Internal & External Influences on Marketing Objectives □ Marketing Research - Secondary □ Marketing Research - Primary □ Marketing Research - Quantitative and Qualitative □ Marketing Research - Sampling □ Market Size, Growth and Market Share □ Positive and Negative Correlation □ Confidence Intervals □ Extrapolation □ Price Elasticity of Demand □ Income Elasticity of Demand □ Use of Data in Marketing Decision Making 		

Image: Control of the second			
3 ^{re} March © operational Objectives and Internal & External Influences on Operational Objectives [] Labour Productivity [] Unit Costs [] Economics of Scale [] Diseconomics of Scale [] Capacity & Capacity Utilisation [] Lifficiency and Productivity [] Lean Production © Operations Resource Mix Capatial and Labour Intensive Processes [] Technology and Operational Efficiency [] Quality [] Health Coperations / Mass Customisation © Outsourcing [] Producting to Order and Inventory Management [] Inventory Control Charts and Suppliers & Supply Chain Finance Financial Objectives and Internal & External Influences on Financial Objectives [] Profit and Prodinbility [] Castores of Finance - Bank Laars [] Sources of Finance - Profit and Profitability [] Castores of Finance - Bank Laars [] Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profit & Operating Margin. Payables II Receivables [] Sources of Finance - Bank Laars II Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profitability [] Financial Ratios - Return of April Sources of Finance Appril Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profitability [] Financial Ratios - Secure of Pinance I Shate Capital Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profitability [] Financial Ratios - Secure of Pinance I Shate Capital Sources of Finance - Nark Labour Tworover Univoer Univoer [] Abour Productive Capital Efficiency [] Profitability [] Career Ratio [] Financial Ratios - Apprilate - Net Present Value (NPV) and Factor Influencing Investment Decisions Week 6 Human Resource Flow [] Labour Productivity [] Job Design - Hackman and Oldham (Key Model) [] Flex		Market Segmentation 🗆 Niche and Mass Markets 🗆 Extended Marketing Mix - 7p's (Key Model) 🗆 Consumer Goods and Industrial Goods 🗖 Boston Matrix (Key Model) 🖨 Product Life Cycle (Key Model) 🖨 Influences on and Value of New Product Development 🖨 Penetration Pricing 🖨 Price Skimming 🖨 Branding 🖨 Promotional Decisions 🖨 Multichannel Distribution 🖨 Digital Marketing and	
3 ^{re} March © operational Objectives and Internal & External Influences on Operational Objectives [] Labour Productivity [] Unit Costs [] Economics of Scale [] Diseconomics of Scale [] Capacity & Capacity Utilisation [] Lifficiency and Productivity [] Lean Production © Operations Resource Mix Capatial and Labour Intensive Processes [] Technology and Operational Efficiency [] Quality [] Health Coperations / Mass Customisation © Outsourcing [] Producting to Order and Inventory Management [] Inventory Control Charts and Suppliers & Supply Chain Finance Financial Objectives and Internal & External Influences on Financial Objectives [] Profit and Prodinbility [] Castores of Finance - Bank Laars [] Sources of Finance - Profit and Profitability [] Castores of Finance - Bank Laars [] Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profit & Operating Margin. Payables II Receivables [] Sources of Finance - Bank Laars II Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profitability [] Financial Ratios - Return of April Sources of Finance Appril Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profitability [] Financial Ratios - Secure of Pinance I Shate Capital Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profitability [] Financial Ratios - Secure of Pinance I Shate Capital Sources of Finance - Nark Labour Tworover Univoer Univoer [] Abour Productive Capital Efficiency [] Profitability [] Career Ratio [] Financial Ratios - Apprilate - Net Present Value (NPV) and Factor Influencing Investment Decisions Week 6 Human Resource Flow [] Labour Productivity [] Job Design - Hackman and Oldham (Key Model) [] Flex	Week 4	Operations	
Inventory Control Charts and Suppliers & Supply Chain Week 5 10 th March Financial Objectives and Internal & External Influences on Financial Objectives I Profit and Profitability Cash Flow Objectives Capital Structure Budgets and Budgeting Variance Analysis Break-even Analysis Break-even Analysis Break-even Analysis Canse Flow Objectives Profit & Gross Margin Ratio Analysis - Operating Profit & Operating Margin. Payables Receivables Sources of Finance - Bate Capital Sources of Finance - Retained Profits Sources of Finance - Share Capital Sources of Finance - Venture Capital Methods of Improving Cash Flow and Improving Profitability Financial Ratios - Return on Capital Employed (ROCE) Financial Ratios - Current Ratio Financial Ratios - Gearing Financial Ratios - Dayables Days Receivables Days Inventory Turnover Value of Financial Ratios in Assessing Performance Investment Appraisal - Payback Period Investment Appraisal - Average Rate of Reture (ARR) Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Decisions Week 6 17 th Morch Human Resource Objectives Soft & Hard HIRM Labour Turnover Labour Productivity Job Design - Hackman and Oldham (Key Mode) Design - Authority, Span & Hierarchy Organisational Design - Delegation Organisational Design - Authority, Span & Hierarchy Onganisational Design - Motivation Non-Financial Methods of Motivation Employer - Employee Relations Week 7 Analysing the Strategic Posifion of a Business Internal & External Influences on Corporate Objectives Stratesgi & Tactics SWO1 Analysis (Key Mode) Core Competencies (Key Mode) Assessing Performance: Short-termism v Long-term Ekington's Tr		 Operational Objectives and Internal & External Influences on Operational Objectives Labour Productivity Unit Costs Economies of Scale Diseconomies of Scale Capacity & Capacity Utilisation Efficiency and Productivity Lean Production Operations Resource Mix Capital and Labour Intensive Processes Technology and Operational Efficiency Quality Flexible Operations / Mass Customisation 	
Week 5 Financial Objectives and Internal & Esternal Influences on Financial Objectives □ Profit and Profitability □ Cash Flow Objectives □ Capital Structure □ Budgets and Budgeting □ Variance Analysis □ Break-even Analysis □ Ratio Analysis - Gross Profit & Gross Margin Tatio Analysis - Operating Profit & Operati		□ Outsourcing □ Producing to Order and Inventory Management	
10 th March Financial Objectives and Internal & External Influences on Financial Objectives = Profit and Profitability Cash Flow Objectives Capital Structure Budgeting Profit & Gross Margin Ratio Analysis = Orears of Finance - Neth Factoring Sources of Finance - Payables Receivables Sources of Finance - Shark Coperating Morital Structure Payables Benezivables Sources of Finance - Shark Coperating Morital Structure Primacial Ratios - Return on Capital Employed (ROCE) Financial Ratios - Corrent Ratio Financial Ratios - Gearing Pinancial Ratios - Gearing Financial Ratios - Supper Sources of Finance - Pharecivables Days = Days = Investment oppraisal - Payback Period Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Decisions Week 6 Human Resource Objectives Influencing Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Appraisal - Net Present Value (NPV) Week 6 Human Resource Objectives Influencing Investment Appraisal - Net Present Value (NPV) I/h March Intermal & External Influences on Human Resource Objective		□ Inventory Control Charts and Suppliers & Supply Chain	
17 th March Human Resource Objectives Internal & External Influences on Human Resource Objectives Soft & Hard HRM Labour Turnover Labour Productivity Job Design - Hackman and Oldham (Key Model) Flexible Working Organisational Design - Authority, Span & Hierarchy Organisational Design - Delegation Organisational Design - Authority, Span & Hierarchy Organisational Design - Delegation Organisational Design - Centralisation & Decentralisation Human Resource Flow Motivation Theories - Taylor Motivation Theories - Motivation Theories - Maslow Motivation Non-Financial Methods of Motivation Employer - Employee Relations Relations Influences on the Mission of a Business [Datr Week 7 Analysing the Strategic Position of a Business (part 1) Influences on the Mission of a Business Internal & External Influences on Core Competencies (Key Model) Assessing Performance: Short-termism v Long-term Elkington's Triple Bottom Line (Key Model) Compice Environment: Economic Environment: Inflation Legislation Labour Market Legislation Environment: Economic Environment: Inflation Economic Environment: Fiscal & Monetary Policy Week 8 3]1 st March Analysing the Strategic Position of a Busin	10 th March	Financial Objectives and Internal & External Influences on Financial Objectives Profit and Profitability Cash Flow Objectives Capital Structure Budgets and Budgeting Variance Analysis Break-even Analysis Ratio Analysis - Gross Profit & Gross Margin Ratio Analysis - Operating Profit & Operating Margin. Payables Receivables Sources of Finance - Debt Factoring Sources of Finance - Bank Overdrafts Sources of Finance - Bank Loans Sources of Finance - Bank Overdrafts Sources of Finance - Bank Loans Sources of Finance - Retained Profits Sources of Finance - Share Capital Sources of Finance - Venture Capital Methods of Improving Cash Flow and Improving Profitability Financial Ratios - Return on Capital Employed (ROCE) Financial Ratios - Current Ratio Financial Ratios - Gearing Financial Ratios - Payables Days Receivables Days Investment Appraisal - Payback Period Investment Appraisal - Average Rate of Return (ARR) Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Decisions	
Week 7 24 th March Merch Corporate Objectives Strategistion Labour Turnover Delegation Organisational Design - Authority, Span & Hierarchy Organisational Design - Centralisation & Decentralisation Human Resource Flow Motivation Theories - Taylor Motivation Non-Financial Methods of Motivation Theories - Maslow Motivation Non-Financial Methods of Motivation Employee Relations Week 7 24 th March Influences on the Mission of a Business Labour Market Legislation Legislation Labour Market Legislation Environment: Exchange Rates Economic Environment: Fiscal & Monetary Policy Week		Human Resource	
Week 7 Analysing the Strategic Position of a Business (part 1) 24th March Influences on the Mission of a Business 🗆 Internal & External Influences on Corporate Objectives 🗅 Strategy & Tactics 🗅 SWOT Analysis (Key Model) 🗅 Core Competencies (Key Model) 🗆 Assessing Performance: Short-termism v Long-term 🗆 Elkington's Triple Bottom Line (Key Model) 🗅 Competition Legislation 🗆 Labour Market Legislation 🗠 Environmental Legislation 🗠 Economic Environment: Economic Growth (GDP) 🗅 Economic Environment: Exchange Rates 🗠 Economic Environment: Inflation 🗠 Economic Environment: Fiscal & Monetary Policy Week 8 Analysing the Strategic Position of a Business (part 2) 31st March Open Trade & Protectionism 🗠 Globalisation 🗠 Emerging Economies 🗠 Corporate Social Responsibility (CSR) 🗠 Carroll's CSR Pyramid (Key Model) 🗠 Stakeholder v Shareholder Concept 🗠 Technological Change and Strategy 🗠 Porter's	17 ^m March	 Internal & External Influences on Human Resource Objectives Soft & Hard HRM Labour Turnover Labour Productivity Job Design - Hackman and Oldham (Key Model) Flexible Working Organisational Design - Authority, Span & Hierarchy Organisational Design - Delegation Organisational Design - Centralisation & Decentralisation Human Resource Flow Motivation Theories - Taylor Motivation Theories - Maslow Motivation Theories - Herzberg Financial Methods of Motivation Non-Financial Methods of Motivation Employee 	
24th March Influences on the Mission of a Business Internal & External Influences on Corporate Objectives Strategy & Tactics SWOT Analysis (Key Model) Core Competencies (Key Model) Assessing Performance: Short-termism v Long-term Elkington's Triple Bottom Line (Key Model) Competition Legislation Labour Market Legislation Economic Environment: Economic Growth (GDP) Economic Environment: Exchange Rates Economic Environment: Fiscal & Monetary Policy Week 8 31st March Open Trade & Protectionism Gorporate Social Responsibility (CSR) Carroll's CSR Pyramid (Key Model) Stakeholder v Shareholder Concept 		Kelations	
31st March Image: Open Trade & Protectionism Image: Globalisation Image: Description of Consumer Lifestyle and Buying Behaviour Image: Description of Online Businesses Image: Description of Corporate Social Responsibility (CSR) Image: CSR Pyramid (Key Model) Image: Description of Consumer Vision of Consumer Concept Image: Description of Consumer Concept Image:	24 th March	Influences on the Mission of a Business 🗆 Internal & External Influences on Corporate Objectives 🗅 Strategy & Tactics 🖨 SWOT Analysis (Key Model) 🗖 Core Competencies (Key Model) 🖨 Assessing Performance: Short-termism v Long-term 🗋 Elkington's Triple Bottom Line (Key Model) 🖨 Competition Legislation 🖨 Labour Market Legislation 🖨 Environmental Legislation 🖨 Economic Environment: Economic Growth (GDP) 🖨 Economic Environment: Exchange Rates 🖨 Economic Environment: Inflation 🖨	
	31 st March	□ Open Trade & Protectionism □ Globalisation □ Emerging Economies □ Consumer Lifestyle and Buying Behaviour □ Growth of Online Businesses □ Corporate Social Responsibility (CSR) □ Carroll's CSR Pyramid (Key Model) □ Stakeholder v Shareholder Concept □ Technological Change and Strategy □ Porter's Five Forces (Key Model)	
Week 9 Choosing Strategic Direction			1
7 th April	7 th April		

	Ansoff's Matrix (Key Model) Derter's Generic Strategies (Key Model)	
	Influences on the Choice of Strategic Positioning Competitive Advantage	
Week 10	Strategic Methods – how to pursue strategies	
14 th April	□ Organic and External Growth □ Retrenchment □ Economies of Scope □	
	Experience Curve (Key Model) 🗆 Synergy 🗖 Overtrading 🗖 Mergers &	
	Takeovers 🗆 Franchising 🗖 Types of Integration 🗖 Innovation 🗖 Kaizen 🗖	
	Research & Development 🗖 Intrapreneurship 🗖 Benchmarking - Protecting	
	Innovation: Patents and Copyrights D Impact of Innovation on the Functional	
	Areas of Business 🗖 Methods of Entering International Markets 🗖 Factors	
	Influencing the Attractiveness of International Markets D Offshoring / Reshoring	
	🗖 Multinationals 🗖 Digital Technology - Big Data 🗖 Digital Technology - Data	
	Mining 🗖 Digital Technology - Enterprise Resource Planning 🗖 Value of Digital	
	Technology & Pressure to Adopt It 🗖 Impact of Digital Technology on the Four	
	Functional Areas	
Week 11	Managing Strategic Change (part 1)	
21 st April	Causes and Types of Change 🗆 Value of Change 🗖 Lewin's Force Field Analysis	
	(Key Model) 🗆 Flexible Organisations 🗆 Restructuring 🗖 Delayering 🗖 Flexible	
	Working D Organic Structures & Mechanistic Structures D Kotter & Schlesinger:	
	Resistance to Change (Key Model)	
	Kotter & Schlesinger: Overcoming Resistance to Change (Key Model)	
Week 12	Managing Strategic Change (part 2)	
28 th April	Handy's Four Classifications of Organisational Culture (Key Model)	
	□ Hofstede's Six Dimensions of International Culture	
	(Key Model) Importance of Organisational Culture Influences on the	
	Organisational Culture of a Business 🗖 Reasons for Changing Organisational Culture	
	□ Problems of Changing Organisational Culture □ Value of Leadership in Strategy	
	Implementation D Value of Communication in Strategy Implementation D	
	Importance of Organisational Structure in Strategy Implementation, Network Analysis (Critical Path Analysis) Planned versus Emergent Strategy Strategic Drift (Key	
	Model) □ Divorce Between Ownership & Control □ Corporate Governance □	
	Strategic Planning Contingency Planning	
Week 13 5th	Revision of all business models	

And finally, remember that revision is not just about learning the subject theory. You must know how to write your exam answers.

AO1: Demonstrate knowledge of terms, concepts, theories, methods and models to show an understanding of how individuals and organisations are affected by and respond to business issues

AO2: Apply knowledge and understanding to various business contexts to show how individuals and organisations are affected by and respond to issues.

AO3: Analyse issues within business, showing an understanding of the impact on individuals and organisations of external and internal influences

AO4: Evaluate quantitative and qualitative information to make informed judgements and propose evidence-based solutions to business issues.