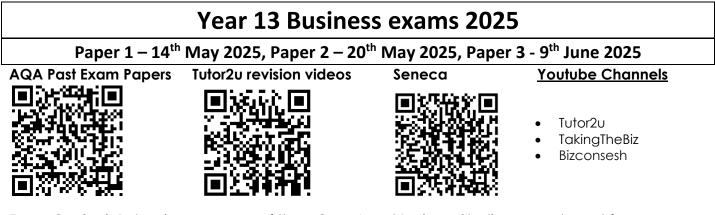
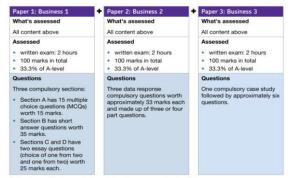
A Level Business Studies (AQA) Revision Plan 2025



Exam Content: Below is a summary of the AQA A Level Business Studies paper layout for your exams. The exam papers are synoptic and cover all A Level content covered on your course.



We recommend that you follow the revision schedule set out below for each week.

- Create your own revision notes by choose the technique that works for you **or** ask your teacher or for suggestions if you are unsure.
- Put your class notes, homework's and text book information into a revisable format.
- Get someone to test you.
- Do exam practice which are available on the AQA website or its learning

Business Revision Schedule 2025

| When | Торіс | Revision Notes | Exam Practice |
|--------------------------------|--|-------------------|------------------|
| Week | What is Business | | |
| 10 th Feb | Business Objectives D Mission Statements | | |
| | □ Variable and Fixed Costs □ Limited and Unlimited Liability □ Different Forms of Business □ Private and Public Sector Organisations □ Shares, Share Prices and Market Capitalisation | | |
| | □ Revenue and Demand | | |
| Week 2 | Management and Leadership | | |
| 17 th Feb | Roles of Managers Tannenbaum Schmidt Continuum (Key Model) | | |
| | □ Different Styles of Management and Leadership □ Scientific Decision Making □ Risks, Rewards, Uncertainty and Opportunity Cost □ Decision Trees □ Influences on Decision Making □ Role and Importance of Stakeholders and Stakeholder Mapping (Key Model) | | |
| Week 3 24 th Feb | Marketing | | |
| | □ Marketing Objectives | | |
| | □ Internal & External Influences on Marketing Objectives □ Marketing Research - Secondary □ Marketing Research - Primary □ Marketing Research - Quantitative and Qualitative □ Marketing Research - Sampling □ Market Size, Growth and Market Share □ Positive and Negative Correlation □ Confidence Intervals □ Extrapolation □ Price Elasticity of Demand □ Income Elasticity of Demand □ Use of Data in Marketing Decision Making | | |

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| 3 ^{re} March © operational Objectives and Internal & External Influences on Operational Objectives [] Labour Productivity [] Unit Costs [] Economics of Scale [] Diseconomics of Scale [] Capacity & Capacity Utilisation [] Lifficiency and Productivity [] Lean Production © Operations Resource Mix Capatial and Labour Intensive Processes [] Technology and Operational Efficiency [] Quality [] Health Coperations / Mass Customisation © Outsourcing [] Producting to Order and Inventory Management [] Inventory Control Charts and Suppliers & Supply Chain Finance Financial Objectives and Internal & External Influences on Financial Objectives [] Profit and Prodinbility [] Castores of Finance - Bank Laars [] Sources of Finance - Profit and Profitability [] Castores of Finance - Bank Laars [] Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profit & Operating Margin. Payables II Receivables [] Sources of Finance - Bank Laars II Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profitability [] Financial Ratios - Return of April Sources of Finance Appril Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profitability [] Financial Ratios - Secure of Pinance I Shate Capital Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profitability [] Financial Ratios - Secure of Pinance I Shate Capital Sources of Finance - Nark Labour Tworover Univoer Univoer [] Abour Productive Capital Efficiency [] Profitability [] Career Ratio [] Financial Ratios - Apprilate - Net Present Value (NPV) and Factor Influencing Investment Decisions Week 6 Human Resource Flow [] Labour Productivity [] Job Design - Hackman and Oldham (Key Model) [] Flex | | Market Segmentation 🗆 Niche and Mass Markets 🗆 Extended Marketing Mix - 7p's (Key Model) 🗆 Consumer Goods and Industrial Goods 🗖 Boston Matrix (Key Model) 🖨 Product Life Cycle (Key Model) 🖨 Influences on and Value of New Product Development 🖨 Penetration Pricing 🖨 Price Skimming 🖨 Branding 🖨 Promotional Decisions 🖨 Multichannel Distribution 🖨 Digital Marketing and | |
| 3 ^{re} March © operational Objectives and Internal & External Influences on Operational Objectives [] Labour Productivity [] Unit Costs [] Economics of Scale [] Diseconomics of Scale [] Capacity & Capacity Utilisation [] Lifficiency and Productivity [] Lean Production © Operations Resource Mix Capatial and Labour Intensive Processes [] Technology and Operational Efficiency [] Quality [] Health Coperations / Mass Customisation © Outsourcing [] Producting to Order and Inventory Management [] Inventory Control Charts and Suppliers & Supply Chain Finance Financial Objectives and Internal & External Influences on Financial Objectives [] Profit and Prodinbility [] Castores of Finance - Bank Laars [] Sources of Finance - Profit and Profitability [] Castores of Finance - Bank Laars [] Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profit & Operating Margin. Payables II Receivables [] Sources of Finance - Bank Laars II Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profitability [] Financial Ratios - Return of April Sources of Finance Appril Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profitability [] Financial Ratios - Secure of Pinance I Shate Capital Sources of Finance - Venture Capital [] Methods of Improving Cash Flow and Improving Profitability [] Financial Ratios - Secure of Pinance I Shate Capital Sources of Finance - Nark Labour Tworover Univoer Univoer [] Abour Productive Capital Efficiency [] Profitability [] Career Ratio [] Financial Ratios - Apprilate - Net Present Value (NPV) and Factor Influencing Investment Decisions Week 6 Human Resource Flow [] Labour Productivity [] Job Design - Hackman and Oldham (Key Model) [] Flex | Week 4 | Operations | |
| Inventory Control Charts and Suppliers & Supply Chain Week 5 10 th March Financial Objectives and Internal & External Influences on Financial Objectives I Profit and Profitability Cash Flow Objectives Capital Structure Budgets and Budgeting Variance Analysis Break-even Analysis Break-even Analysis Break-even Analysis Canse Flow Objectives Profit & Gross Margin Ratio Analysis - Operating Profit & Operating Margin. Payables Receivables Sources of Finance - Bate Capital Sources of Finance - Retained Profits Sources of Finance - Share Capital Sources of Finance - Venture Capital Methods of Improving Cash Flow and Improving Profitability Financial Ratios - Return on Capital Employed (ROCE) Financial Ratios - Current Ratio Financial Ratios - Gearing Financial Ratios - Dayables Days Receivables Days Inventory Turnover Value of Financial Ratios in Assessing Performance Investment Appraisal - Payback Period Investment Appraisal - Average Rate of Reture (ARR) Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Decisions Week 6 17 th Morch Human Resource Objectives Soft & Hard HIRM Labour Turnover Labour Productivity Job Design - Hackman and Oldham (Key Mode) Design - Authority, Span & Hierarchy Organisational Design - Delegation Organisational Design - Authority, Span & Hierarchy Onganisational Design - Motivation Non-Financial Methods of Motivation Employer - Employee Relations Week 7 Analysing the Strategic Posifion of a Business Internal & External Influences on Corporate Objectives Stratesgi & Tactics SWO1 Analysis (Key Mode) Core Competencies (Key Mode) Assessing Performance: Short-termism v Long-term Ekington's Tr | | Operational Objectives and Internal & External Influences on Operational Objectives Labour Productivity Unit Costs Economies of Scale Diseconomies of Scale Capacity & Capacity Utilisation Efficiency and Productivity Lean Production Operations Resource Mix Capital and Labour Intensive Processes Technology and Operational Efficiency Quality Flexible Operations / Mass Customisation | |
| Week 5 Financial Objectives and Internal & Esternal Influences on Financial Objectives □ Profit and Profitability □ Cash Flow Objectives □ Capital Structure □ Budgets and Budgeting □ Variance Analysis □ Break-even Analysis □ Ratio Analysis - Gross Profit & Gross Margin Tatio Analysis - Operating Profit & Operati | | □ Outsourcing □ Producing to Order and Inventory Management | |
| 10 th March Financial Objectives and Internal & External Influences on Financial Objectives = Profit and Profitability Cash Flow Objectives Capital Structure Budgeting Profit & Gross Margin Ratio Analysis = Orears of Finance - Neth Factoring Sources of Finance - Payables Receivables Sources of Finance - Shark Coperating Morital Structure Payables Benezivables Sources of Finance - Shark Coperating Morital Structure Primacial Ratios - Return on Capital Employed (ROCE) Financial Ratios - Corrent Ratio Financial Ratios - Gearing Pinancial Ratios - Gearing Financial Ratios - Supper Sources of Finance - Pharecivables Days = Days = Investment oppraisal - Payback Period Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Decisions Week 6 Human Resource Objectives Influencing Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Appraisal - Net Present Value (NPV) Week 6 Human Resource Objectives Influencing Investment Appraisal - Net Present Value (NPV) I/h March Intermal & External Influences on Human Resource Objective | | □ Inventory Control Charts and Suppliers & Supply Chain | |
| 17 th March Human Resource Objectives Internal & External Influences on Human Resource Objectives Soft & Hard HRM Labour Turnover Labour Productivity Job Design - Hackman and Oldham (Key Model) Flexible Working Organisational Design - Authority, Span & Hierarchy Organisational Design - Delegation Organisational Design - Authority, Span & Hierarchy Organisational Design - Delegation Organisational Design - Centralisation & Decentralisation Human Resource Flow Motivation Theories - Taylor Motivation Theories - Motivation Theories - Maslow Motivation Non-Financial Methods of Motivation Employer - Employee Relations Relations Influences on the Mission of a Business [Datr Week 7 Analysing the Strategic Position of a Business (part 1) Influences on the Mission of a Business Internal & External Influences on Core Competencies (Key Model) Assessing Performance: Short-termism v Long-term Elkington's Triple Bottom Line (Key Model) Compice Environment: Economic Environment: Inflation Legislation Labour Market Legislation Environment: Economic Environment: Inflation Economic Environment: Fiscal & Monetary Policy Week 8 3]1 st March Analysing the Strategic Position of a Busin | 10 th March | Financial Objectives and Internal & External Influences on Financial Objectives Profit and Profitability Cash Flow Objectives Capital Structure Budgets and Budgeting Variance Analysis Break-even Analysis Ratio Analysis - Gross Profit & Gross Margin Ratio Analysis - Operating Profit & Operating Margin. Payables Receivables Sources of Finance - Debt Factoring Sources of Finance - Bank Overdrafts Sources of Finance - Bank Loans Sources of Finance - Bank Overdrafts Sources of Finance - Bank Loans Sources of Finance - Retained Profits Sources of Finance - Share Capital Sources of Finance - Venture Capital Methods of Improving Cash Flow and Improving Profitability Financial Ratios - Return on Capital Employed (ROCE) Financial Ratios - Current Ratio Financial Ratios - Gearing Financial Ratios - Payables Days Receivables Days Investment Appraisal - Payback Period Investment Appraisal - Average Rate of Return (ARR) Investment Appraisal - Net Present Value (NPV) and Factors Influencing Investment Decisions | |
| Week 7 24 th March Merch Corporate Objectives Strategistion Labour Turnover Delegation Organisational Design - Authority, Span & Hierarchy Organisational Design - Centralisation & Decentralisation Human Resource Flow Motivation Theories - Taylor Motivation Non-Financial Methods of Motivation Theories - Maslow Motivation Non-Financial Methods of Motivation Employee Relations Week 7 24 th March Influences on the Mission of a Business Labour Market Legislation Legislation Labour Market Legislation Environment: Exchange Rates Economic Environment: Fiscal & Monetary Policy Week | | Human Resource | |
| Week 7 Analysing the Strategic Position of a Business (part 1) 24th March Influences on the Mission of a Business 🗆 Internal & External Influences on Corporate Objectives 🗅 Strategy & Tactics 🗅 SWOT Analysis (Key Model) 🗅 Core Competencies (Key Model) 🗆 Assessing Performance: Short-termism v Long-term 🗆 Elkington's Triple Bottom Line (Key Model) 🗅 Competition Legislation 🗆 Labour Market Legislation 🗠 Environmental Legislation 🗠 Economic Environment: Economic Growth (GDP) 🗅 Economic Environment: Exchange Rates 🗠 Economic Environment: Inflation 🗠 Economic Environment: Fiscal & Monetary Policy Week 8 Analysing the Strategic Position of a Business (part 2) 31st March Open Trade & Protectionism 🗠 Globalisation 🗠 Emerging Economies 🗠 Corporate Social Responsibility (CSR) 🗠 Carroll's CSR Pyramid (Key Model) 🗠 Stakeholder v Shareholder Concept 🗠 Technological Change and Strategy 🗠 Porter's | 17 ^m March | Internal & External Influences on Human Resource Objectives Soft & Hard HRM Labour Turnover Labour Productivity Job Design - Hackman and Oldham (Key Model) Flexible Working Organisational Design - Authority, Span & Hierarchy Organisational Design - Delegation Organisational Design - Centralisation & Decentralisation Human Resource Flow Motivation Theories - Taylor Motivation Theories - Maslow Motivation Theories - Herzberg Financial Methods of Motivation Non-Financial Methods of Motivation Employee | |
| 24th March Influences on the Mission of a Business Internal & External Influences on Corporate Objectives Strategy & Tactics SWOT Analysis (Key Model) Core Competencies (Key Model) Assessing Performance: Short-termism v Long-term Elkington's Triple Bottom Line (Key Model) Competition Legislation Labour Market Legislation Economic Environment: Economic Growth (GDP) Economic Environment: Exchange Rates Economic Environment: Fiscal & Monetary Policy Week 8 31st March Open Trade & Protectionism Gorporate Social Responsibility (CSR) Carroll's CSR Pyramid (Key Model) Stakeholder v Shareholder Concept | | Kelations | |
| 31st March Image: Open Trade & Protectionism Image: Globalisation Image: Description of Consumer Lifestyle and Buying Behaviour Image: Description of Online Businesses Image: Description of Corporate Social Responsibility (CSR) Image: CSR Pyramid (Key Model) Image: Description of Consumer Vision of Consumer Concept Image: Description of Consumer Concept Image: | 24 th March | Influences on the Mission of a Business 🗆 Internal & External Influences on Corporate Objectives 🗅 Strategy & Tactics 🖨 SWOT Analysis (Key Model) 🗖 Core Competencies (Key Model) 🖨 Assessing Performance: Short-termism v Long-term 🗋 Elkington's Triple Bottom Line (Key Model) 🖨 Competition Legislation 🖨 Labour Market Legislation 🖨 Environmental Legislation 🖨 Economic Environment: Economic Growth (GDP) 🖨 Economic Environment: Exchange Rates 🖨 Economic Environment: Inflation 🖨 | |
| | 31 st March | □ Open Trade & Protectionism □ Globalisation □ Emerging Economies □ Consumer Lifestyle and Buying Behaviour □ Growth of Online Businesses □ Corporate Social Responsibility (CSR) □ Carroll's CSR Pyramid (Key Model) □ Stakeholder v Shareholder Concept □ Technological Change and Strategy □ Porter's Five Forces (Key Model) | |
| Week 9 Choosing Strategic Direction | | | 1 |
| 7 th April | 7 th April | | |

| | Ansoff's Matrix (Key Model) Derter's Generic Strategies (Key Model) | |
|------------------------|---|------|
| | | |
| | Influences on the Choice of Strategic Positioning Competitive Advantage | |
| Week 10 | Strategic Methods – how to pursue strategies | |
| 14 th April | □ Organic and External Growth □ Retrenchment □ Economies of Scope □ | |
| | Experience Curve (Key Model) 🗆 Synergy 🗖 Overtrading 🗖 Mergers & | |
| | Takeovers 🗆 Franchising 🗖 Types of Integration 🗖 Innovation 🗖 Kaizen 🗖 | |
| | Research & Development 🗖 Intrapreneurship 🗖 Benchmarking - Protecting | |
| | Innovation: Patents and Copyrights D Impact of Innovation on the Functional | |
| | Areas of Business 🗖 Methods of Entering International Markets 🗖 Factors | |
| | Influencing the Attractiveness of International Markets D Offshoring / Reshoring | |
| | 🗖 Multinationals 🗖 Digital Technology - Big Data 🗖 Digital Technology - Data | |
| | Mining 🗖 Digital Technology - Enterprise Resource Planning 🗖 Value of Digital | |
| | Technology & Pressure to Adopt It 🗖 Impact of Digital Technology on the Four | |
| | Functional Areas | |
| Week 11 | Managing Strategic Change (part 1) | |
| 21 st April | Causes and Types of Change 🗆 Value of Change 🗖 Lewin's Force Field Analysis | |
| | (Key Model) 🗆 Flexible Organisations 🗆 Restructuring 🗖 Delayering 🗖 Flexible | |
| | Working D Organic Structures & Mechanistic Structures D Kotter & Schlesinger: | |
| | Resistance to Change (Key Model) | |
| | Kotter & Schlesinger: Overcoming Resistance to Change (Key Model) | |
| Week 12 | Managing Strategic Change (part 2) | |
| 28 th April | Handy's Four Classifications of Organisational Culture (Key Model) | |
| | □ Hofstede's Six Dimensions of International Culture | |
| | (Key Model) Importance of Organisational Culture Influences on the | |
| | Organisational Culture of a Business 🗖 Reasons for Changing Organisational Culture | |
| | □ Problems of Changing Organisational Culture □ Value of Leadership in Strategy | |
| | Implementation D Value of Communication in Strategy Implementation D | |
| | Importance of Organisational Structure in Strategy Implementation, Network Analysis (Critical Path Analysis) 	Planned versus Emergent Strategy 	Strategic Drift (Key | |
| | Model) □ Divorce Between Ownership & Control □ Corporate Governance □ | |
| | Strategic Planning Contingency Planning | |
| | | |
| Week 13 5th | Revision of all business models | |

And finally, remember that revision is not just about learning the subject theory. You must know how to write your exam answers.

AO1: Demonstrate knowledge of terms, concepts, theories, methods and models to show an understanding of how individuals and organisations are affected by and respond to business issues

AO2: Apply knowledge and understanding to various business contexts to show how individuals and organisations are affected by and respond to issues.

AO3: Analyse issues within business, showing an understanding of the impact on individuals and organisations of external and internal influences

AO4: Evaluate quantitative and qualitative information to make informed judgements and propose evidence-based solutions to business issues.